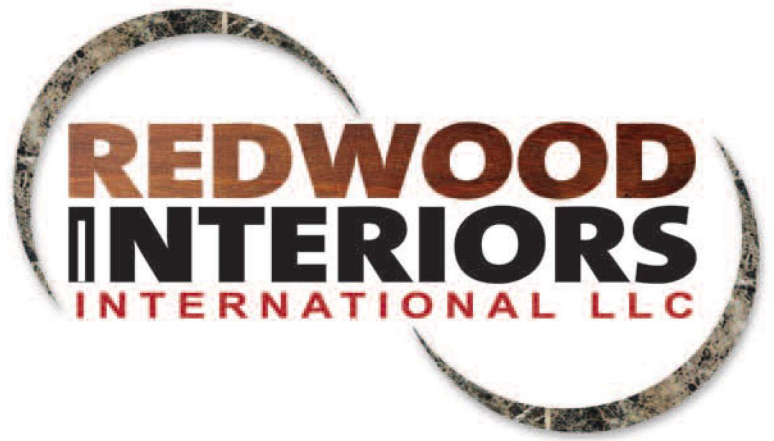




PRE-QUALIFICATION DOCUMENTS INTERIOR FIT-OUT CONTRACTOR

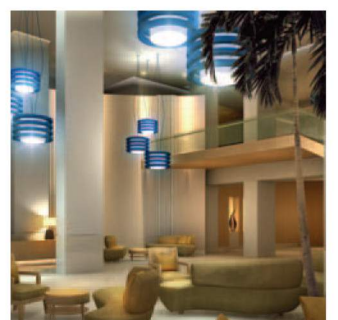
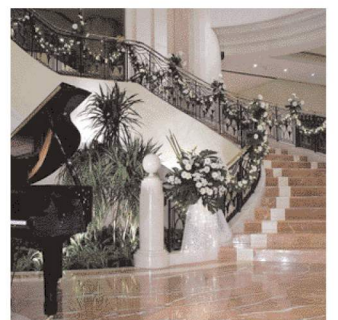


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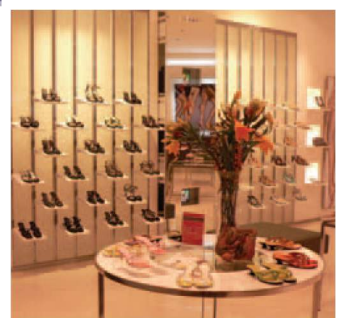
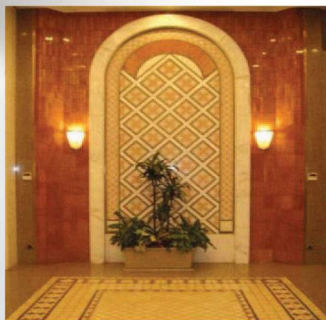
About Us

Redwood Interiors International LLC was established in 2001 and has since enjoyed a sustained growth, and is now recognized in the region as responsible and professional fit-out Contractor.

Our organization reflects the special requirements of delivering quality fit-out contracts to our clients in a timely and professional manner.

Redwood Interiors International LLC is engaged in many types of interior projects covering the hotel, office, residential and retail sectors, and we bring an attention to detail proven on the most challenging and high profile projects.

Creativity is the key to our business and excellent relations with our clients are the foundation for our success.



Skill & Expertise



At Redwood Interiors International, LLC, our aim is to provide comprehensive solutions unique to our client's individual requirements. Highly trained project managers and engineers, assisted by skilled site teams, complement the management team, providing professional services to achieve your goals.

Through Redwood's vision your concept will become quality.



Redwood's Vision:

Mutual Collaboration

From client to main contractor, sub-contractor to supplier, Redwood promotes an attitude of mutual collaboration, ensuring all project objectives are achieved through teamwork.

Communication

The ability to communicate effectively to the whole team allows client objectives to be realized from concept to construction.



Effectiveness and Efficiency

Through our mutual collaborations and good communications, together with our level of technical knowledge, we afford our clients a range of solutions both highly effective and efficient.



Openness and Honesty

Through a process of openness and honesty, Redwood Interiors International is able to offer peace of mind to our clients, and the reassurance that their project is being managed in a professional manner by experienced personnel.

Quality

Redwood Interiors International combination of technical expertise and forward-thinking management systems ensure that the whole process of design to execution has a quality which is required in today's highly competitive market.



Professional References



BU HALEEBA CONTRACTING L.L.C.
Head Office: Post Box no. 10874, Dubai, UAE. Tel.: 04-3370000, Fax: 04-3379996 / 7,
E-Mail: buhaleeba@buhaleeba.com Web Site: www.buhaleeba.com

**SITE No.
299**

Project : Burj Dubai Business Park – Phase 1.
Tel : 04 -3217320, Fax 04- 321 7328

Dated: 18/06/2007

TO WHOM IT MAY CONCERN:

Subject: Company Reference – M/s. Redwood International LLC.

M/s. Bu Haleeba Contracting LLC and M/s. Redwood International LLC have recently executed a large scale project at the Burj Dubai Business Park, where M/s. Redwood International LLC carried out the Interior Decoration works. Their high quality of service and professionalism has been a major factor in the successful execution of this project.

I can confidently recommend M/s. Redwood International LLC as a dependable and experienced contractor and who are experts in their field. I look forward to working with them in future.

Should you have any further information, regarding M/s. Redwood International LLC, please do not hesitate to contact the undersigned.

Yours faithfully,
For BU HALEEBA CONTRACTING LLC

EMGR. TAREK AL HASAN
Project Manager



November 29, 2005

To Whom It May Concern:

I have involved the services of Mr. David Whiteley for a number of years in U.A.E. and more recently Redwood International on a professional level.

Redwood International is a turnkey Interior Decoration Contractor who has always impressed with the high quality level of services provided. Both honest and reliable, I consider them to be experts in their field and have no hesitation in recommending them for any "fit-out" projects in the commercial and retail sectors.

Should you require the opportunity to discuss further, please do not hesitate to contact the undersigned.

Yours faithfully,

Paul Austin
General Manager

MIVAN DEPA CONTRACTING LLC

P.O. Box 182605, Dubai, U.A.E. Tel: +971-4-2292554 Fax: +971-4-2292564



Date: November 28, 2005

Subject: Company Reference – Redwood International

To whom it may concern

Royal Sporting House and Redwood International have enjoyed a successful business relationship over the past 2 years in retail interior decoration works. Redwood have executed numerous interior fit-out projects for RSH Middle East most recently in our key retail outlets in Ibn Battuta and Deira City Centre Shopping Malls.

I have always found Redwood's services, quality and reliability to be of the highest level and I would recommend them for any future fit-out projects.

Should you require any further information regarding Redwood International please do not hesitate to contact myself.

Regards,

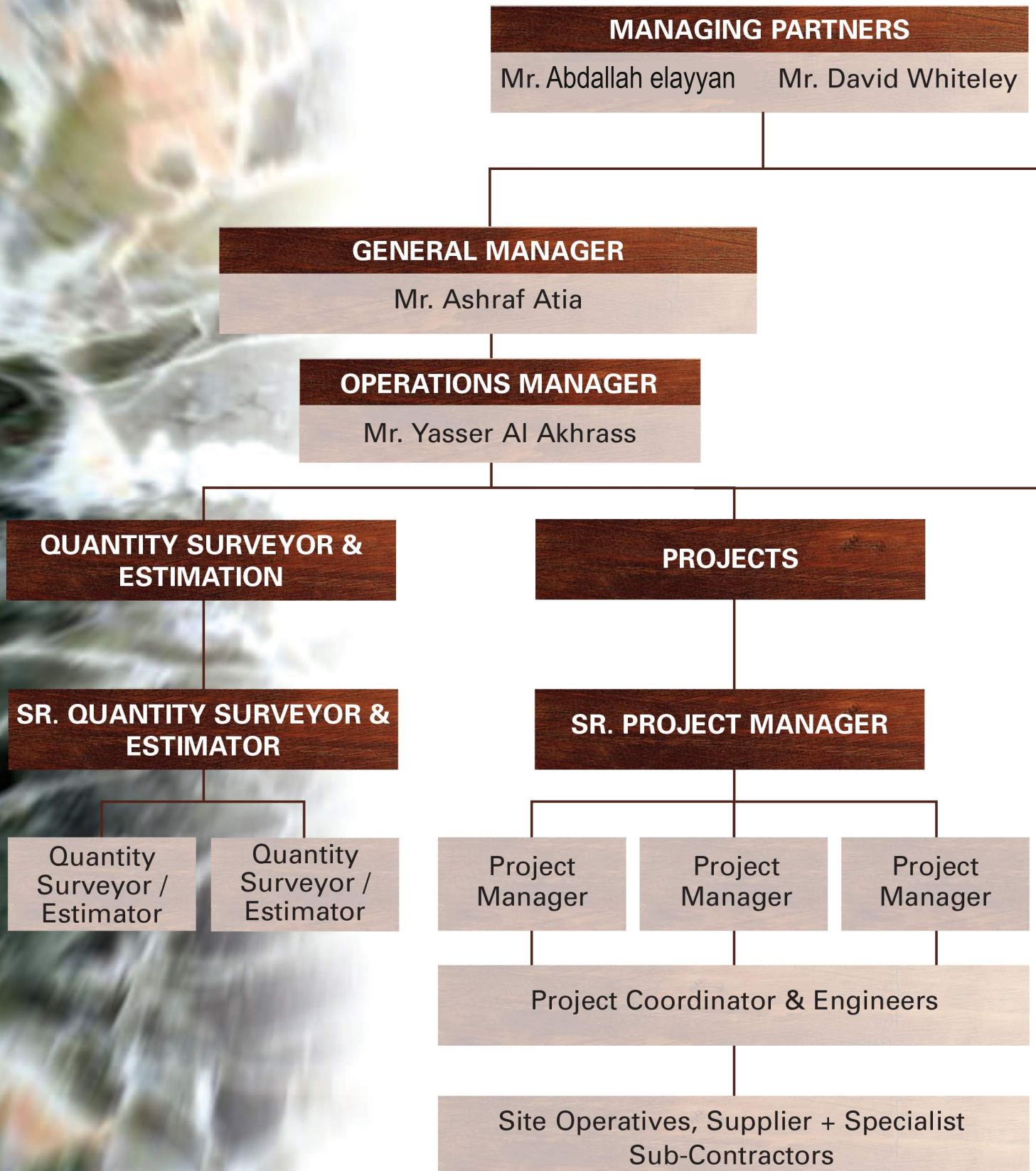
David Reilly
CEO
RSH (Middle East) L.L.C.

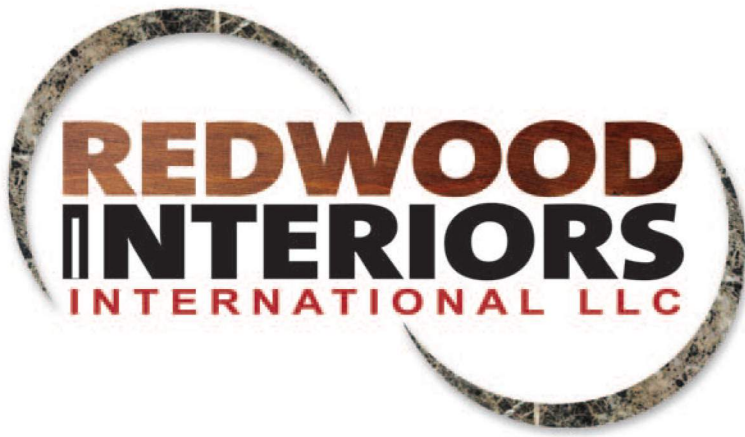
RSH (MIDDLE EAST) L.L.C.
Jumeirah Al Maktoum Commercial Building (Top Floor) Opposite Burjuman Mall
Trade Centre Road, P.O. Box 20764, Bur Dubai, Dubai, United Arab Emirates
Tel: (971) (4) 396 6676 Fax: (971) (4) 396 6679
A member of RSH LIMITED www.rshlimited.com

Company Structure

REDWOOD INTERIORS INTERNATIONAL

ORGANISATIONAL CHART





FINANCE DIRECTOR

Mr. Ritchie Whiteley

DESIGN

INTERIOR DESIGNER

CAD
Designer

CAD
Designer

FINANCIAL CONTROLLER

ACCOUNTS

ADMINISTRATOR

Office
Secretary

Project
Secretary

Project
Secretary

Recent Projects



Project: Burj Dubai Business Park

Phase I – Commercial

Interior Fit-Out

Client: Emaar Properties

Location: Burj Dubai

Duration: 30 weeks

Value : AED 18 million

Retail offices building no. 1 (8+G+2B)

Retail offices building no. 2 (8+G+2B)

Retail offices building no. 3 (6 +G+2B)



Project: Burj Dubai Business Park

Phase II – Commercial

Interior Fit-Out: Joinery Works

Client: Emaar Properties

Location: Burj Dubai

Duration: 15 weeks

Value : AED 2 million

Client: Retail offices building no. 1 (8+G+2B)

Retail offices building no. 2 (8+G+2B)

Retail offices building no. 3 (6 +G+2B)





Recent Projects

Project: Jumeirah Beach
Residence Hotel Movenpick
Client: Dubai Properties
Location: JBR
Duration: 8 months
Value : AED 31 million





Recent Projects

Project: Well Woman Clinic – Medical Facility

Client: DNA Global Design

Location: Satwa, Dubai, UAE

Duration: 3 months

Value: AED 21 million



Project: Private VIP Offices

Client: Not Disclosed

Location: Al Barsha

Duration: 75 Days

Value: AED 1.8 million

Project: Studio R – Retail Outlet

Client: Royal Sporting House

Location: Deira City Centre

Duration: 3 months

Value : AED 2.6 million



Project : Mumbai Si – Retail Outlet

Client : Royal Sporting House

Location : Ibn Battuta Shopping Mall

Duration: 105 Days

Value: AED 3.6 million

Project: Tagz & Tumi Custom Furniture

Client: Chalhoub Trading\3D

Location: Dubai & Abu Dhabi

Duration: n/a

Value : Various



Project : Mothercare & Claires – Retail Outlets

Client : M.H. Alshaya Co.

Location: Various Dubai

Duration: n/a

Value: AED 3.2 million (total value)

Redwood Interiors - IJS JV



Our alliance with Warba has led to the formation of a joint venture to be based in Dubai. This joint venture has been formed to give the market an innovative alternative in management to manufacturing and services.

We maintain that with Redwood Interiors reputation for managing and carrying out prestigious interior fit-out contracts and Warbas quality manufacturing facilities, we will be able to provide our clients with the professional approach expected of us.

Kuwait

Established to serve wood working requirements of ever growing market, with a workforce of joinery, experienced carpenters and machinists, the company utilizes up to date modern machinery to allow us to manufacture to virtually any specifications of wood working related projects.

IJS is a high output joinery factory capable of meeting mass production requirements of the growing construction market. A wide range of architectural joinery is produced in a variety of hardwoods, softwoods and laminates, including doors, doorframes, windows and interior fit outs, all produced to meet the high quality requirements of our most discerning customers.

Dubai - UAE

IJS has identified the need to expand into other markets to establish itself as a regional supplier to architects & design houses. We strongly believe in becoming a regional player to reach our ultimate goal of becoming the leading Joinery Factory experts.

In view of the above, this is IJS response to the demand of the lucrative UAE market. It serves as a solid platform to introduce our vast array of services in Joinery manufacturing and installation of large projects such as flourishing Hotel, Entertainment, Residential and Commercial Industry of Dubai and the UAE.



Redwood Interiors - Sing Marble Art JV

Our alliance with Sing Marble Art has led to the formation of a joint venture to be based in Dubai. This joint venture has been formed to give the market an innovative alternative in management to manufacturing and services. We maintain that with Redwood Interiors reputation for managing and carrying out prestigious interior fit-out contracts and Sing Marble Art quality manufacturing facilities, we will be able to provide our clients with the professional approach expected of us.



***We do not just sell our stones, we offer you solutions.
With our immense experience and technological Knowledge,
we can offer you more.***

Company Profile - Overseas

HOTELS & CLUBS

INTERCONTINENTAL HOTEL - CITY STARS



SINGAPORE

Mandarin Hotel (40,000 sq meter)

QATAR

Beverly Hills Tower

Regency Tower



Company Profile - Overseas

TOURISM PROJECTS

VILLAGES & RESORTS

El Shourouk Villas – El Hazek Sons – El Shorouk

Gulf City Villa – El Obour

Horas Tourist Village – Northern Coast

Horas Tourist Village – Bitter Lakes

Dahebeia Village – Hurghada

Obour Buildings – Phase One

El Zahabi Tower – Halawany Co.

El Khayrat Tower – El Manyal\

SETTING NEW TRENDS

TOURISM PROJECTS

MOSQUES

Al Sayeda Zeinab Mosque Expansion

Marble Floor and Hallowed Columns from the Interior of Sayeda Zeinab Mosque.

Al Nour Mosque

BANKS

Barclays Bank – Nasr City – Abbas El Akaad Branch

Egypt Bank – Cairo

Egyptian British Bank – El Obour Buildings

Misr Exterior Bank

National Bank of Egypt

Central Bank – Cairo

Health & Safety Plan

REDWOOD INTERNATIONAL L.L.C.
Interior Decoration Division

Revision	Date	Description	Written	Approved
0 (Draft)	2/4/05	Health & Safety Plan	S.Proudman	D.Whiteley
1	21/4/05	Health & Safety Plan	S.Proudman	D.Whiteley

Contents

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Health & Safety Policy Statement

Our objective at Redwood LLC to respect the needs and expectations of our clients, suppliers, specialist sub-contractors, employees and members of the public, involved in and affected by our operations.

We recognize that Health & Safety are integral parts of our business performance and are committed to achieving, continual and effective improvement whilst complying with, as a minimum requirement, appropriate legislation and other laws of the United Arab Emirates.

We recognize that our activities directly impact on the natural, human and built environment and our aim is to manage these impacts and continue to carry out our operations in a way that provides safe and healthy working conditions and avoids risk of injury to anyone as a result of these activities.

The control of Health & Safety is a prime responsibility of all levels of management throughout the company and we will ensure that adequate and appropriate resources are made available to implement the procedures and that they are properly communicated and understood. We will continue regularly and systematically to review the development needs of our employees and ensure they receive the appropriate training, to manage and undertake their responsibilities and duties.

We recognize that specialist suppliers and sub-contractors undertake a significant part of business and that the selection process, subsequent management and co-ordination of their activities affect our business performance. Accordingly, we will continue to maintain procedures that ensure that they employ suitable systems of work for their activities and provide competent resource to follow our Health & Safety requirements.

We actively encourage initiative and pursue the adoption of best practices within a developing culture where competent and motivated employees are consulted throughout, thus ensuring commitment to and ownership of this policy, the company systems and procedures.

Health & Safety Operation Procedure

1. INTRODUCTION

The purpose of this manual is to detail the operational procedures necessary for the effective control of all aspects of work, ensuring both a healthy and safe working conditions are promoted through our business.

Where necessary these procedures are supporting by worked examples, pro-forma and documentation aimed to assist and control all operations.

2. OBJECTIVES

The objective of the Health & Safety Plan is to give a clear and systematic approach to the management and subsequent control of all aspects of health & safety and enable:

- 1.1 Identification of individual processes
- 1.2 Define process methodology
- 1.3 Establish roles & responsibilities
- 1.4 Review & monitoring

3. PROCEDURE

For effective Health & Safety management and control the objectives 1-5 must be carried out prior to commencement of any activity which has and assessment of its potential to cause harm.

Through company standard procedures and documentation the various stages of this process are, clearly defined enabling the complete management of health & safety at the workplace.

Hazard Identification, Risk Assessment & Method Statements

1 OBJECTIVES

The procedure is applicable to all routine and non-routine activities of personnel working at site or office, sub-contractors, visitors and the general public associated with or affected by our business activities.

The procedure is aimed at eliminating or reducing, to an acceptable limit, the likelihood of a hazard occurring and the severity caused by the hazard.

Hazard Identification, Risk Assessment & Method Statements

2 DEFINITIONS

- 2.1 **Risk** - The combination of the likelihood and consequence of a specific hazardous event occurring.
- 2.2 **Hazard** - A source or a situation with a potential for harm in terms of, human injury or ill health, damage to property, damage to the environment or a combination of these.
- 2.3 **Risk Assessment** - Evaluation of the severity of the hazard and determine the risk associated and any subsequent adverse affects to allow the application of risk management and controls.
- 2.4 **Hazard Control** - The process of implementing control measures aimed at reducing the risk identified in the risk assessment.
- 2.5 **Method Statement** - The specific details and procedures to be implemented for an individual task accompanying the risk assessment.

3 PROCEDURE

3.1 Hazard Identification

3.1.1. Types of Tasks/Activities to be Identified

Activities of all types both routine and non-routine shall be identified, generally prior to commencement details shall be recorded on **form HS002**

3.1.2. Methods to Identify the Hazards

Hazards for the identified activities shall be defined through:

- Past experience
- Previous incident/accident reports
- Industry information
- Health & Safety meetings
- Periodic inspections
- Material data sheets

All hazards shall be recorded on **form HS002**

Hazard Identification, Risk Assessment & Method Statements

3.2 Risk Assessment

3.2.1. The assessment of the identified hazards is carried out using form **HS003 Risk Assessment Matrix** where the likelihood is compared against the severity, this is completed in two stages:

3.2.1.1. **Stage 1** - What will be the consequence of the hazard occurring?

- 1 Negligible, no problem
- 2 Slight, minor injury
- 3 Serious injury, lost time
- 4 Major injury or damage, certain loss of time
- 5 Fatality or destruction

3.2.1.2 **Stage 2** - What is the likelihood of it happening?

- 1 Unlikely
- 2 May or may not happen
- 3 Likely to happen, do nothing and it will
- 4 Almost certain to happen without strict control
- 5 Will happen with or without control

Taking the stage 1 number 1-5 and multiplying it by stage 2 number 1-5, a risk assessment figure between 1 - 25 is obtained and they are split into ranges 1-9=Low, 10-19=Medium and 20-25=High (Medium & High risks are known as significant). Any significant risks are unacceptable and control measures must be identified and implemented so the assessment can be repeated to obtain a Low risk. If the risk is still significant approval from senior management **MUST** be sought before proceeding.

3.3 Hazard Controls

The types of hazard controls can vary considerably and when assessing measures to be used consideration should be given to:

- Personnel protective equipment
- Tool or machinery safety equipment
- Segregation of activity
- Additional training
- Methodology

All hazard controls shall be recorded on **form HS002**

Health & Safety Checklist

1 OBJECTIVES

The objective of the Health & Safety Checklist is to identify some of the potential hazards which are most common in the work place. It is intended to assist the site management team and focus attentions toward the management of health & safety.

The questions asked are designed to help decide whether your place of work is a safe and healthy environment and guide you towards any control measures which may be required.

It must be noted that this is not an exhaustive list and meant as a guideline only, further potential hazards will be identified in work specific activities.

2 PROCEDURE

2.1 Safe Places of Work (*forms HS008 & 009*)

- Can everyone reach their place of work safely, e.g. are all roads, access points, ladders, scaffold...etc in good condition.
- Are there guard rails or equivalent protection to prevent falls from open edges on scaffolds, working platforms, buildings, excavation...etc
- Are any holes and openings guarded with adequate edge protection and or clearly marked.
- Are all work areas level and free from obstructions?
- Is the site tidy and free from debris?
- Are materials stored correctly?
- Is the work place adequately lit?

2.2 Scaffold & Mobile Towers (*form HS014*)

- Are all scaffolds erected, altered and dismantled by competent persons.
- Is there safe access and egress on to the scaffold?
- Has the scaffold been erected on a level and firm base.
- Is there sufficient bracing to avoid collapse.
- Are there adequate, toe boards and handrails.
- Are there sufficient warnings to prevent usage of incomplete scaffold?
- Has the scaffold been designed to cope with the usage?
- Are the scaffolds inspected?

Health & Safety Checklist

2.3 Manual Handling

- Can the load be transported without the use of manual handling?
- Are materials to be handled less than 25Kg

2.4 Ladders

- Are ladders the correct means of access for the job.
- Are the ladders in good condition?
- Are the ladders adequately secured to prevent sliding?
- Are ladders positioned so that the user does not have to over stretch or climb over obstacles to work?
- Does the ladder rest against a solid surface and not fragile or insecure materials.
- Do ladders raise a sufficient height above landing platform?

2.5 Plant & Machinery (*form HS018*)

- Is the plant and machinery being used right for the job?
- Are all dangerous parts guarded?
- Is the machinery fit for use?
- Are all operators trained or competent?

2.6 Traffic & Vehicles (*form HS018*)

- Are there separate pedestrian routes? If so ensure usage.
- Where vehicles have to reverse or turn is there sufficient controls/banksmen in place.
- Are passengers prevented from riding in dangerous positions?
- Have drivers been properly trained.
- Are the vehicles maintained?

2.7 Hazardous Substances (*form HS020*)

- Have all harmful substances been identified.
- Have all risks to affected persons been assessed.
- Have all precautions been identified and put into place

Health & Safety Checklist

2.8 Noise

- Are breakers and other similar plant/machinery fitted with silencers
- Are barriers erected to reduce the spread of noise
- Is the work sequenced as to minimize people exposed to noise?
- Are others not involved kept away?
- Is there suitable hearing protection available and worn?

2.9 Personal Protective Equipment (*form HS016*)

- Has adequate PPE e.g. Head protection, gloves, safety boots, goggles, dust masks ..etc been provided.
- Is the equipment in good condition.

2.10 Fire (*form HS012*)

- Is the quantity of flammable materials on site kept to a minimum.
- Are there proper storage areas for flammable materials
- Is smoking banned on site.
- Is flammable waste materials removed regularly.
- Are there the correct number and type of fire extinguishers available.
- Are any LPG cylinders stored in adequate containers and are the cylinders in good condition.

2.11 Protecting The Public (*forms HS008 &009*)

- Are the work areas fenced off and secured.
- When work has stopped for the day are materials stored to prevent falling objects, the perimeter to the work place secured, ladders removed, opening protected, plant and machinery immobilized and flammable materials securely stored.

Control of Specialist Sub-Contractors

1. OBJECTIVES

Health & safety incidents frequently happen to Specialist Sub-Contractors, and others, as a direct result of their working on other peoples premises. The objective is to ensure that through all stages of procurement, design and execution the correct sub-contractor is selected.

We have a responsibility to ensure that sufficient information is directed about the work environment, what is expected of the sub-contractor and continued monitoring throughout their process.

2. PROCEDURE

The control of sub-contractors is essentially a risk management process and is defined in 4 stages:

- A. Assessment
- B. Control
- C. Monitoring
- D. Review

2.1 Assessment

It is crucial that at procurement stage of a specialist sub-contractor their competency to carry out the works is assessed. This can be confirmed in a variety of ways, but should, as far as reasonably practicable be in writing and should include all or part of the following:

- Check adequacy of safety policy
- Evidence of risk assessments from previous projects
- Arrangements for the provision of training
- Copies of appropriate insurances
- Access to and competence of their health & safety advice
- References from previous clients
- Evidence of regular workplace inspection systems
- Details of employee training
- Presentation to the client for approval

Control of Specialist Sub-Contractors

2.2 Control

It is important that prior to commencement of any works we must lay down ground rules for all contractors operating on our premises. To ensure effective planning of any works which require a number of sub-contractors we must establish how they intend to carry out the works and understand interaction with other site activities to assess any potential hazards. This is normally achieved by the use of method statements which should address the following:

- What is to be done?
- How is it to be achieved?
- Where and exactly when is it to be done?
- Any special skills required?

2.3 Monitoring

Monitoring is a means of checking that what is actually happening is what should be happening. This should consist of an inspection programme and will ensure:

- o Relevant legislation is being complied with.
- o The method statement is being complied with.
- o Appropriate risk assessments are being followed.
- o There is a management of, 'commitment' and 'people involvement' with effective communication between the two.

Any problems identified should be resolved without delay with verbal communication.

However, persistent, non-rectification or serious problems, will need to be formally recorded and communicated to the offender (form HS006).

Failure to comply will result in further action and possible termination of contract and legal action.

2.4 Review

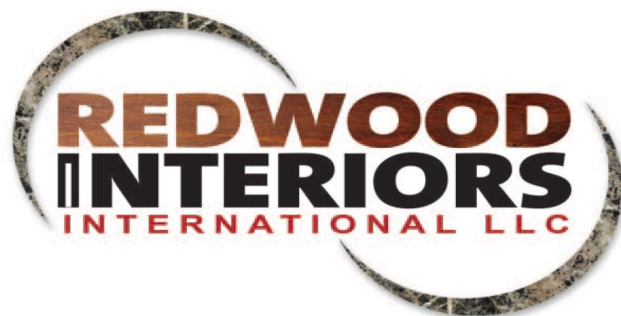
At the conclusion of the contract the sub-contractor's performance is reviewed in its entirety (form HS019). This is where all contractors are assessed and since best practices determine the use of preferred sub-contractors repeated 'bad' performance as a result of the review process may and will result in removal of preferred status and prevention from being invited to tender for future works.

List of Forms

REFERENCE	DESCRIPTION	REVISION
HS001	Risk Assessment Log	0
HS002	Risk Assessment Form	0
HS003	Risk Assessment Matrix	0
HS004	Accident Report Form	0
HS005	Accident Investigation Report	0
HS006	Non-Conformance Report (NCR)	0
HS007	Non-Conformance Report Log	0
HS008	Site Safety Inspection Form (Sub-Contractor)	0
HS009	Weekly Site Safety Inspection Check Sheet	0
HS010	Monthly Site Safety Return	0
HS011	Method Statement Form	0
HS012	Hot Works Permit	0
HS013	Permit To Work	0
HS014	Scaffold & Mobile Tower Check Sheet	0
HS015	Tool Box Talk Log	0
HS016	Site Safety Induction Log	0
HS017	Lifting Appliance Check Sheet	0
HS018	Plant & Tools Check Sheet	0
HS019	Sub-Contractor Performance Review Form	0
HS020	Control Of Substances Hazardous to Health Check Sheet (COSHH)	0
HS021	Site Start Up Pack Check Sheet	0

Note:

All forms are held in electronic format in Head Office and available on request or at the commencement of each project in site 'start up pack'.



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